

# Holistic Aggregation and Allocation Principle

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April 28, 2020

## 1 Overview

- Motivation
- Mathematical Formulation
- Holistic Principle: Unconstrained Case

# Motivation

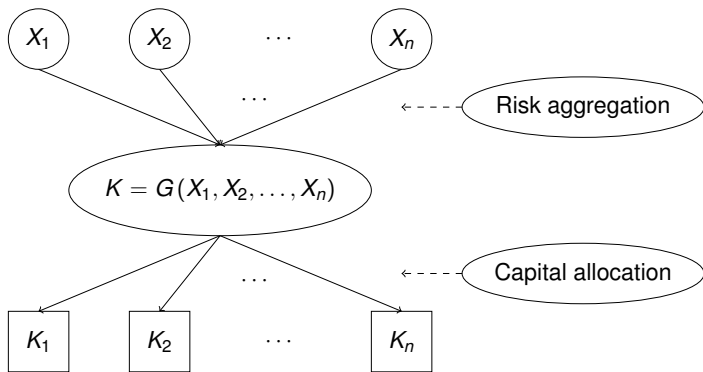


Figure: Two-step procedure – risk aggregation and capital allocation

# Motivation

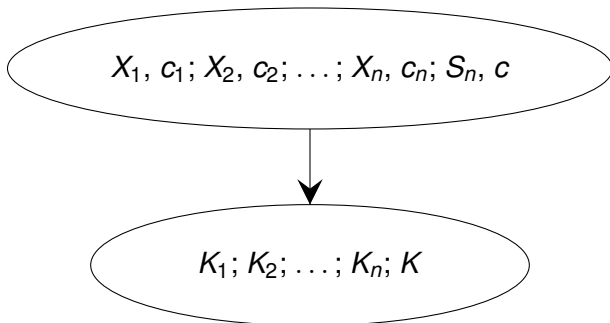


Figure: One-step procedure - holistic allocation

# Motivation



Source: What is a balanced flue?

**Figure:** Balancing game between capital management dept. and risk management dept.

# Motivation

	Capital management	Risk management
Objective function	$C(K)$	$R(S; K)$
Goal	Minimize $C(K)$	Minimize $R(S; K)$
Minimizer	$K^C$	$K^R$
Example	Cost of capital $rK$	Shortfall $(S - K)_+$
	Targeted capital $(K - c)^2$	Weighted deviation $(S - K)^2 h(S)$

**Table:** Different objective in capital/risk management dept.

# Motivation

- Pareto optimality

Suppose there are  $n$  lines of business in a corporate

	Capital management	Risk management	
1-st LOB/Risk	$\inf C_1(K_1)$	$\inf R_1(K_1; X_1)$	$X_1$
2-nd LOB/Risk	$\inf C_2(K_2)$	$\inf R_2(K_2; X_2)$	$X_2$
$\vdots$	$\vdots$	$\vdots$	$\vdots$
$n$ -th LOB/Risk	$\inf C_n(K_n)$	$\inf R_n(K_n; X_n)$	$X_n$
Corporate	$\inf C(K)$	$\inf R(K; S)$	$S$

**Figure:** Multiobjective capital allocation – competing interests and conflicting priorities

## 1 Overview

- Motivation
- **Mathematical Formulation**
- Holistic Principle: Unconstrained Case



# Mathematical Formulation

## Holistic Principle

The holistic capital allocation is the set of real numbers  $(K_1^H, \dots, K_n^H)$  given by the unique minimizer of the following multi-objective optimization problem:

$$\inf_{(K_1, K_2, \dots, K_n) \in \mathcal{K}} \sum_{i=1}^n \nu_i C_i(K_i) + \sum_{i=1}^n \omega_i R_i(K_i; X_i) + \nu C(K) + \omega R(K; S),$$

where  $K = \sum_{i=1}^n K_i$  and  $\mathcal{K} \subseteq \mathbb{R}^n$  is a non-empty set of admissible set;  $\nu_i$ ,  $\omega_i$ ,  $\nu$ , and  $\omega$  are non-negative weights, while at least one of them is positive;  $C$ ,  $R$ ,  $C_i$ ,  $R_i$  are real-valued functions.

## 1 Overview

- Motivation
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- **Holistic Principle: Unconstrained Case**

# Holistic Principle: Unconstrained Case

## Target Aiming and Weighted Deviation Case

Consider the holistic capital allocation  $(K_1^H, K_2^H, \dots, K_n^H)$  such that:

$$\inf_{(K_1, K_2, \dots, K_n) \in \mathbb{R}^n} \sum_{i=1}^n \nu_i (c_i - K_i)^2 + \sum_{i=1}^n \omega_i \mathbb{E} \left[ (X_i - K_i)^2 h_i(X_i) \right] \\ + \nu (c - K)^2 + \omega \mathbb{E} \left[ (S - K)^2 h(S) \right].$$

# Holistic Principle: Unconstrained Case

## Optimal Solution

$$K^H = \bar{K} + A \left( \sum_{r=1}^n \bar{K}_r - \bar{K} \right),$$
$$K_i^H = \bar{K}_i - B_i \left( \sum_{r=1}^n \bar{K}_r - \bar{K} \right),$$

# Holistic Principle: Unconstrained Case

## Optimal Solution

for any  $i = 1, 2, \dots, n$ , where

$$\bar{K}_i = \alpha_i K_i^C + \beta_i K_i^R, \quad \bar{K} = \alpha K^C + \beta K^R,$$

$$K_i^C = c_i, \quad K_i^R = \rho_i(X_i) = \mathbb{E}[X_i h_i(X_i)],$$

$$K^C = c, \quad K^R = \rho(S) = \mathbb{E}[Sh(S)],$$

$$A = \frac{\frac{1}{\nu + \omega}}{\frac{1}{\nu + \omega} + \sum_{r=1}^n \frac{1}{\nu_r + \omega_r}}, \quad B_i = \frac{\frac{1}{\nu_i + \omega_i}}{\frac{1}{\nu + \omega} + \sum_{r=1}^n \frac{1}{\nu_r + \omega_r}},$$

$$\alpha_i = \frac{\nu_i}{\nu_i + \omega_i}, \quad \beta_i = \frac{\omega_i}{\nu_i + \omega_i}, \quad \alpha = \frac{\nu}{\nu + \omega}, \quad \beta = \frac{\omega}{\nu + \omega}.$$

# Holistic Principle: Unconstrained Case

## Optimal Aggregate Capital

$$\bar{K} = \arg \min \{ \nu C(K) + \omega R(K; S) \} = \alpha K^C + \beta K^R$$

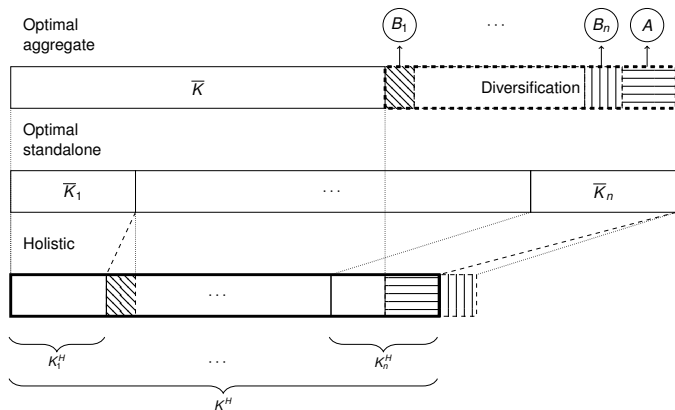
## Optimal Standalone Capital

$$\bar{K}_i = \arg \min \{ \nu_i C_i(K_i) + \omega_i R_i(K_i; X_i) \} = \alpha_i K_i^C + \beta_i K_i^R$$

## Diversification Benefit

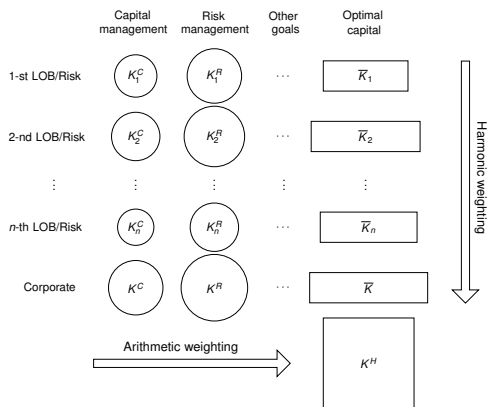
$$\sum_{r=1}^n \bar{K}_r - \bar{K}$$

# Holistic Principle: Unconstrained Case



**Figure:** Holistic aggregate and allocated capitals – relationships with optimal aggregate and standalone capitals

# Holistic Principle: Unconstrained Case



**Figure:** Holistic aggregate and allocated capitals – balancing of optimal capitals



# Holistic Principle: Unconstrained Case

## Properties of Optimal Solution

- Monotonic property I
- Monotonic property II
- Convergence property

# Reference

- Chong, W. F., Feng, R., & Jin, L. (2020). Holistic Principle for Risk Aggregation and Capital Allocation. Available at SSRN 3544525.

Thanks for your listening!